

# Greater Sudbury Police Services Board

## *2021 Operating and Capital Budget*



January 12, 2021



# Presentation Overview

- Recap budget deliberations
- Summary of reduction options
- Revised Budget
- Resolution



# 2021 Base Budget Presented January 11, 2021

**\$66,554,531**

**6.1%**



# Budget Reduction Options

ITEM	AMOUNT
Volunteer Program cost reductions during COVID	\$110,000
IMPACT	
Community volunteer programs have been suspended for the duration of COVID and it is anticipated to continue through 2021.	
RISK	
Reduced public service, citizens on patrol eyes and ears for police, friendly caller program. Currently activities are restricted due to COVID, so no further impact. Will be reevaluated post COVID once volunteers can return	
<b>2021 APPROVED REDUCTION</b>	<b>\$115,510</b>

# Budget Reduction Options

ITEM	AMOUNT
Closure of Storefront Offices	\$45,000
IMPACT	
Staff will have access to facilities at District #2 in Azilda and Headquarters; currently do not use outlying storefronts for operations – mainly used by volunteers	
RISK	
Reduced presence of police in outlying areas. No location for volunteers; can explore City owned facilities for this purpose	
<b>2021 Approved Reduction</b>	<b>\$45,000</b>
<b>ANNUAL SAVINGS Future years</b>	<b>\$63,720</b>

# Budget Reduction Options

ITEM	AMOUNT
Defer hiring of two new Constables with start date in May intake	\$82,000
IMPACT	
With budgets not being approved until March 2021, earliest intake will probably be May for the additional staff.	
RISK	
Nil for 2021; full salary costs will be realized in 2022 – not a permanent savings.	
<b>2021 APPROVED REDUCTION</b>	<b>\$87,210</b>

# Budget Reduction Options

ITEM	AMOUNT
Reduce Contribution to Facilities Reserve Fund by \$750,000	\$750,0000

## IMPACT

The contribution to Reserve Fund was established to ensure financing available to pay a capital debt associated with a new building. \$70 million is the estimated project cost with debt financing of 3.9 million per year over 30 years. The in-year fund contributions are also required to ensure building maintenance and renovations can be undertaken to facilitate business practices safely and efficiently in spite of the facility weaknesses.

## RISK

There are insufficient funds in the CFRF to ensure resources for ongoing facility improvement costs. A short term loan or line of credit option is being explored. This stands to impact both current facility pressures and plans for the new build.

**2021 APPROVED REDUCTION**

**\$250,000**

# Budget Reduction Options

ITEM		AMOUNT
Civilian staff workload redistribution and alternative service response.		\$84,200
IMPACT		
Workload to be evaluated and reviewed.		
RISK		
Nil however subject to evaluation after one year		
<b>2021 APPROVED REDUCTION</b>		<b>\$77,973</b>



# Budget Reduction Options

ITEM		AMOUNT
Staffing through changes in Records workflow and automation		\$70,000
IMPACT		
Continue to examine impact of automated systems in workflow to determine clearly the impact.		
RISK		
Potential negative impact on workload; consider 50% reduction year 1		
<b>2021 APPROVED REDUCTION</b>		<b>\$70,899</b>

# Budget Reduction Options

ITEM	AMOUNT
Civilian staff gapping through retirement and opportunity to gap due to changes in Bail Court activities during COVID	\$37,500
IMPACT	
For now, a six month hiatus is forecasted. This cannot be permanent and would be required once court activity fully resumes.	
RISK	
Nil; should Courts resume earlier the staffing would have to be reinstated	
<b>2021 APPROVED REDUCTION</b>	<b>\$46,466</b>

# Budget Reduction Options

ITEM	AMOUNT
Remove inflation from all accounts	\$215,080
IMPACT	
Inflation is important to include with accounts in order to ensure sufficient resources to cover costs for much needed consumable items. General operating inflation totals \$98,901. This is also applied to our fleet reserve fund, sick leave reserve, capital envelope account, and CIT reserve fund totaling \$82,774; there would be a reduced transfer of funds to the City for facilities in the amount of \$22,897 and program support in the amount of \$10,504..	
RISK	
Overspending in the accounts should pricing be influenced by inflationary trends; reduce to 1% factor on police operating accounts.	
NOT APPROVED	

# Budget Reduction Options

ITEM		AMOUNT
Training costs associated with out of town travel & accommodations		\$50,000
IMPACT		
With COVID continuing to yield reduced travel and associated training costs, this one-time reduction will not impact training for 2021		
RISK		
Will have to be reinstated once business related travel is reinstituted, although as a result of COVID, more training may be afforded online and will not have the same impact.		
<b>2021 APPROVED REDUCTION</b>		<b>\$50,000</b>

# Budget Reduction Options Summary

ITEM	AMOUNT	AGREED
Volunteer program	\$115,510	<input checked="" type="checkbox"/>
Closure of Storefront Offices	\$45,000	<input checked="" type="checkbox"/>
Delay hire of 2 Constables	\$87,210	<input checked="" type="checkbox"/>
Facilities Reserve Contribution	\$250,000	<input checked="" type="checkbox"/>
Redistribution of Workload	\$77,973	<input checked="" type="checkbox"/>
Redistribution of victim referral	\$84,863	<input checked="" type="checkbox"/>
Redistribution records workflow	\$70,899	<input checked="" type="checkbox"/>



# Budget Reduction Options Summary

ITEM	AMOUNT	AGREED
Civilian gapping through retirement – Courts	\$46,466	<input checked="" type="checkbox"/>
Remove inflation from all accounts	\$215,080	<input type="checkbox"/>
Out of Town Travel Training Costs	\$50,000	<input checked="" type="checkbox"/>



# **TOTAL REDUCTION 2021 BUDGET**

**\$827,921**



# 2021 Revised Budget Presented January 12, 2021

**\$ 65,726,611**

**4.8%**





# 2021 Revised Budget Summary

Category	2020 Budget	Proposed 2021 Budget	% Change
Contr from Reserve and Capital	-\$ 469,566.71	-\$ 909,050.00	-93.6%
Contr to Reserve and Capital	\$ 4,138,693.67	\$ 4,698,467.55	13.5%
Internal Recoveries	\$ 1,419,249.94	\$ 1,478,575.36	4.2%
Operating Costs	\$ 5,866,941.31	\$ 6,491,164.21	10.6%
Revenues	-\$ 5,171,248.44	-\$ 4,992,046.67	3.5%
Salaries & Benefits	\$ 56,916,686.13	\$ 58,959,500.24	3.6%
Grand Total	\$ 62,700,755.91	\$ 65,726,610.69	4.8%



# 2021-2025 CAPITAL BUDGET



# 2021-2025 CAPITAL BUDGET

PROJECT DESCRIPTION	PROJECT					
	TYPE					
	R (Renewal)					
	E (Expansion)					
	N (New)	2021 BUDGET	2022 OUTLOOK	2023 OUTLOOK	2024 OUTLOOK	2025 OUTLOOK
Police Building	R	\$ 1,650,000	\$ 2,400,000	\$ 2,900,000	\$ 3,400,000	\$ 3,900,000
Equipment - Fleet	R	\$ 1,179,620	\$ 1,303,880	\$ 1,090,057	\$ 1,062,063	\$ 1,428,970
Automation	R	\$ 261,890	\$ 260,000	\$ 265,200	\$ 210,000	\$ 223,876
Communications	R	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000
Police Equipment and Supplies	R	\$ 121,889	\$ 186,855	\$ 194,992	\$ 263,796	\$ 263,796
Leasehold Improvements	R	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Security	R	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
<b>PROJECT COSTS</b>		<b>\$ 3,433,399</b>	<b>\$ 4,370,735</b>	<b>\$ 4,670,249</b>	<b>\$ 5,155,859</b>	<b>\$ 6,036,642</b>
<b>PROJECT FINANCING</b>						
Police Equipment & Supplies - Body Worn						
Cameras/CEW	N	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000
Reserves: Capital		\$(3,883,399)	\$ (4,820,735)	\$ (5,120,249)	\$ (5,605,859)	\$ (6,486,642)
<b>CAPITAL ENVELOPE (Tax Levy)</b>		<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>



# 2021 CAPITAL BUDGET

## PROJECT DESCRIPTION

## PROJECT TYPE

R (Renewal)

E (Expansion)

N (New)

2021 BUDGET

Police Building	R	\$ 1,650,000
Equipment - Fleet	R	\$ 1,179,620
Automation	R	\$ 261,890
Communications	R	\$ 70,000
Police Equipment and Supplies	R	\$ 121,889
Leasehold Improvements	R	\$ 125,000
Security	R	\$ 25,000

## PROJECT COSTS

\$ 3,433,399

## PROJECT FINANCING

Police Equipment & Supplies - Body Worn Cameras/CEW	N	\$ 450,000
Reserves: Capital		\$(3,883,399)

## CAPITAL ENVELOPE (Tax Levy)

\$



# Recommended Budget

- THAT the Board approves the 2021 Operating Budget in the amount of \$65,726,611; and further
- THAT the Board approves the 2021 Police Capital Plan; and further
- THAT the Board receives the 2021 and 2025 forecasted Capital Plans; and further
- THAT the Board recommends that City Council accepts these budgets



# Questions & Discussion

